SUMMIT COUNTY STRATEGIC PLAN - IMPLEMENTATION PROGRESS REPORT (May 2018)

STRATEGIC EFFECT #1: Transportation and Congestion

The County will plan for and make improvements to our transportation system to reduce traffic congestion.

Goal 1: Reduce Vehicle Miles Traveled (VMT) per capita by five percent over the next ten years (2018-2028).

Objectives:

- Snyderville Basin (excluding park City): Review VMP-reduction goal on an annual basis and revise as additional mitigation strategies are implemented.

  Status: Our VMT reduction goal will be determined through the LRTP process, which staff hopes to complete before the end of 2018.

- East County: Monitor existing hot spots to determine when VMP mitigation becomes necessary.

  Status: As of 2018, this is not necessary. Staff will continue to monitor.

- Implement robust Transportation Demand Management (TDM) measures to facilitate trip reduction by large generators.

  Status: Currently in the process of reviewing annual goals and accomplishments with CVMA.

Goal 2: Increase access to and use of alternative modes of transportation.

Objectives:

- Continue to seek new funding sources and partnerships that will leverage the new 0.25 transit sales taxes.

  Status: Staff have applied for two additional grants in 2018 and are exploring partnership with CVMA to implement a new deviated fixed route transit service in the Canyons Village area.

- Complete and implement the Long Range Transportation Plan.

  Status: Staff hopes to complete this before the end of 2018.

- Through management by the Joint Transit Advisory Board (JTAB), refine and implement the Short-Range Transit Plan.

  Status: Staff attended the April 2018 JTAB meeting.

- Prioritize projects within a five (5) year Transportation Infrastructure Maintenance Plan, such that in any given year, road projects are programmed to be approximately 60% seal coat projects, 40% overlay projects, and less than 1% reconstruction projects.

  Status: This was completed for 2018 during the budget process. Staff will begin the 2019 process in June 2018.

Goal 4: Reduce trip generation through coordination of transportation planning initiatives and land use planning activities.

Objectives:

- Ensure that all new development in the urbanizing areas of the County facilitate the ability of residents and visitors to utilize a transportation mode other than a single-occupancy vehicle (SOV), incorporating meaningful project elements such as multimodal facilities; walkability; public transit and trail access; bike-, car-, and ride-sharing opportunities, and wayfinding.

  Status: Ongoing.

STRATEGIC EFFECT #2: Workforce Housing

The County will facilitate efforts to significantly decrease the deficit in workforce/affordable housing in order to have more community members who work and live in our County.

Goal 1: Quantify current and future housing needs in the Snyderville Basin and Eastern Summit County and prepare a County-wide Workforce/Affordable Housing Action Plan.

Objectives:
Establish housing production targets to facilitate the development of affordable and workforce housing in Summit County and to reduce the County's housing needs over time.

- **Project #1:** Prepare and adopt a Housing Needs Assessment for the Snyderville Basin and Eastern Summit County (Target Date: June 2018).

  Status: A Housing Needs Assessment for the Snyderville Basin and Eastern Summit County was presented to County Council and both Planning Commissions on February 28th, 2018. (April-23-2018)

  The Housing Needs Assessment for the Snyderville Basin and Eastern Summit County was also discussed at the County Council retreat on March 12, 2018. (April-23-2018)

- **Project #2:** Prepare and adopt an affordable housing nexus study for Summit County. The nexus study will quantify affordable housing demand attributable to new residential and nonresidential development in Summit County. The study will be used to support and update local inclusionary zoning (affordable housing) ordinances (Target Date: July 2018)

  Status: A 2018 Summit and Wasatch County Utah Affordable Housing

Nexus Study pre-pared by Rosenthal & Associates Inc., is now in draft form and undergoing internal/external review. (April-23-2018)

- **Project #3:** Develop and adopt a County-wide Workforce /Affordable Housing Action Plan (Target Date: September 2018).

  Status: The Housing Needs Assessment for the Snyderville Basin and Eastern Summit County needs to be adopted prior to beginning work on the Action Plan. (April-23-2018)

Goal 2: Amend the County's General Plans and Development Codes as may be required to enable the production of moderate income housing as required by State law.

Objectives:
Monitor development trends and progress in relation to the production of moderate income housing.

- **Project #1:** Work with the Community Development Department to update the moderate income housing provisions contained within the County's General Plans on or before by July 1, 2019 as per State Code (Target Date: January 2019).

  Status: The State of Utah moderate income housing plan requirements were augmented as a result of H.B. 259. Counties must revise their general plans before on or before July 1, 2019. (April-23-2018)

Use regulatory and planning tools to their full potential. Modify existing strategies and create new ways to produce affordable and workforce housing.

- **Project #1:** Work with the Community Development Department to amend the Summit County Development Codes to facilitate the private development of accessory dwelling units (ADU) in Summit County (Target Date: July 2018)

  Status: Nothing to report as of April-23-2018.

- **Project #2:** Work with the Community Development Department to amend the Summit County Development Codes to create a multi-family zoning district for Summit County (Target Date: November

2018).

Status: Nothing to report (April-23-2018)

- **Project #3:** Work with the Community Development Department to amend the Summit County Development Codes to create development standards for "pocket neighborhoods" (Target Date: November 2018).

  Status: Nothing to report as of April-23-2018.

Goal 3: Continue to further Fair Housing through education and training activities.

Objectives:
The County shall make reasonable efforts to ensure that provisions that prohibit housing discrimination are understood.

- **Project #1:** In partnership with U.S. Department of Housing and Urban Development (HUD), host an annual Fair Housing training (Target Date: May 2018).

  Status: Summit County Council and Planning Commissions will host a work session on Fair Housing on May 30, 2018. The workshop shall be conducted by Ms. Michele Hutchins, Equal Opportunity Specialist with the Office of Fair Housing and Equal Opportunity, U.S. Department of Housing and Urban Development. (April-23-2018)

Goal 4: Develop, leverage and allocate housing "trust" funds and County assets to strengthen low and moderate income housing in Summit County.

Objectives:
Wisely spend the County's money in a way that produces the best long-term results while ensuring equitable access to project funding.

- **Project #1:** Prepare and recommend to the County Manager program guidelines regarding the application process, use criteria, the review procedure, project monitoring and reporting requirements of affordable housing in-lieu-fees collected by Summit County (Target Date: July 2018).

  Status: Nothing to report as of April-23-2018.

Use the County's real estate assets to address the potential loss of existing affordable housing and/or to facilitate the production of new affordable/workforce housing.

- **Project #1:** Prepare and issue a Request for Proposal (RFP) from qualified firms to lead an extensive, master planning and development program to create a mixed use development for the Cline Dahle property. The Cline Dahle master plan shall be aligned with the focus areas identified in the County Council's Strategic Effects (Target Date: TBD).

  Status: Nothing to report as of April-23-2018.

Goal 5: Ensure entitled affordable and workforce housing projects are completed in a timely manner.

Objectives:
Assist project developers in moving through the County's entitlement/review process.

- **Project #1:** Facilitate the completion of the Canyon's Village Assessment District to advance the construction of 1,107 beds of workforce housing (Target Date: April 2018).

  Status: The Employee Housing Master Agreement for the CVMA District is in draft form and going through internal/external review. (April-23-2018)

- **Project #2:** Facilitate the completion of the Discovery CORE to advance the construction of thirty (30) workforce housing units (44.67 of workforce equivalent units) (Target Date: April 2018).

  Status: The Workforce Housing Restrictions and Workforce Housing Agreement for the Discovery Project have been executed by Summit County. Final Plat approval is forthcoming. (April-23-2018)

- **Project #3:** Facilitate the completion of the Silver Creek Village to advance the construction of 330 workforce housing units (Target Date: May 2018).

  Status: Design/entitlement review for Silver Creek Village: Parcels 7.1

and 7.4 is being conducted by the Community Development Department. The Draft Workforce Housing Agreement for Parcels 7.1 and 7.4 has been prepared and going through internal/external review. (April-23-2018)

STRATEGIC EFFECT #3: Environmental Stewardship

Through environmental stewardship and leadership, the County will implement plans and policies to secure, preserve, and protect our water, land, and air quality for the present and future.

Goal 1: Maintain and improve water quality in Summit County through planning and responsible policies.

Objectives:

- Complete the physical expansion of the Summit County Health Department water lab and increase testing services, including, but not limited to, lead and nitrate sampling in drinking water and *Escherichia coli* in public swimming pools, by March 31, 2019.

  Status: Lab has been expanded, laboratory tech has been hired, and testing protocols are being expanded to meet objectives.

- Implement a comprehensive and responsible source water protection ordinance in Summit County that provides protection zones for water sources, manages surface water, and preserves ground water by August 1, 2018.

  Status: Council is considering surface water and development codes to address development in sensitive areas. Health department is working with drinking water managers and engineers to develop process for protecting developed drinking water sources.

- Create and implement a comprehensive storm water runoff plan that minimizes sediment runoff from construction projects, controls erosion, and physically contains salt water runoff from County facilities by October 1, 2018.

Status: The storm water plan is complete; implementation is in progress.

Goal 2: Responsibly manage the County's natural and built environment.

Objectives:

- Adopt updated environmental sustainability policies within the General Plan(s) and Development Code(s) that hold private sector development to the same high performance building standards set by the new Summit County buildings by December 31, 2019.

  Status: In progress.

- Develop and adopt a County-wide Workforce Housing/Affordable Housing Strategic Plan by September 2018.

  Status: The Housing Needs Assessment for the Snyderville Basin and Eastern Summit County needs to be adopted prior to beginning work on the Action Plan. (April-23-2018).

- Pursue public/private/nonprofit partnerships and legislative action to advance ordinances, laws, and/or incentives to advance energy efficiency, protect open space and watersheds, and promote responsible public land management by December 31, 2019.

  Status: Summit County is working with Rocky Mountain Power and other stakeholders on two bills for the State Legislature that will advance renewable energy in the County. Additionally, the County remains a cooperating agency on several NEPA processes for responsible public land management and to protect critical habitats/wildlife. Finally, the Bureau of Reclamation invited Summit County to be a cooperating agency on the Echo Recreation Development Project where the County's largest interest is protecting waterways.

- Revamp Solid Waste Management Plan and implement strategies to increase landfill diversion rate, establish a funding mechanism, and extend the life of the landfill 12 years by December 1, 2018.

Status: The County Council adopted the revamped/2018 Solid Waste Management Plan (SWMP) on April 11, 2018. Staff is now working on a detailed action plan to implement the strategies outlined in the SWMP and develop a dedicated funding mechanism.

Goal 3: Maintain air quality levels consistent with federal standards through increased monitoring and reducing anthropogenic activities that contribute to poor air quality.

Objectives:

- Expand the Health Department's air quality monitoring network by adding six additional air quality monitors capable of providing hourly readings on Particulate Matter (PM) 2.5 and ozone by October 1, 2018.

  Status: Baseline research on available monitors and processes complete, partnership with DEQ to support program in place, initial discussions with partners complete.

- Reduce the negative health impacts of poor air quality in Summit County through innovative programs that limit the production of PM 2.5 and reduce greenhouse gas emissions 80% below 2014 levels by 2032.

  Status:

- Transition to net measured 100% renewable energy for all County government operations and make 100% renewable electrical energy broadly available to residents by 2032 and procure collaborative agreements with Rocky Mountain Power that create renewable energy resources for County operations by December 2019.

  Status: Executed a Joint Clean Energy Cooperation Statement with Rocky Mountain Power (RMP) that describes the mutual collaboration toward achievement of the 100% renewable goal. Also executed the Engineering Professional Services Agreement and began preliminary work to issue the RFP for the County's future renewable electricity needs and the estimated costs to deliver that projected electrical

supply. Electrical load projections calculated and provided to RMP. Negotiated specific terms of RFP. Enabling legislation being developed for introduction in Interim Session. Issued RFP for Solar PV installations on Richins and Kamas library buildings.

- Reduce greenhouse gas emissions from County operations 80% below 2016 levels by implementing policies that replace fleet gasoline and diesel vehicles with alternative fuels or electric vehicles and decrease energy use intensity of county facilities by 2040.

  Status: Overseeing Energy Consultants who are presently engaged in implementing the High Performance Building Standard assurances on the Multi-purpose community building at the Fairgrounds. Issued RFP for LED Lighting Upgrade to Richins building. Convened Fleet Review Committee and recommended clean fuel vehicle replacements. Quantifying GHG emissions form county operations. Installed two (2) DC Fast chargers for electric vehicle recharging.

STRATEGIC EFFECT #4: Refine County General Plans and Development Code

The County will review and refine the General Plans and Development Codes focusing on improving and connecting the region's physical, natural, and economic environments and communities.

Objectives:

By June 30, 2018, Amend Snyderville Basin Development Code, Chapter 5; Workforce Housing, including but not limited to:

- The elimination of in-lieu workforce payment option unless otherwise permitted by County Council based demonstrated hardship or good cause; and
- Updating the Accessory Dwelling Unit standards.

Status:

Process Step	Target Date	Completed / Incomplete
Draft Amendment Language	April 3, 2018	Incomplete
SBPC Work Session	April 17, 2018	Incomplete
SBPC Public Hearing	May 8, 2018	Incomplete
SBPC Recommendation	May 2, 2018	Incomplete
Council Work Session	May 30, 2018	Incomplete
Council Public Hearing	June 13, 2018	Incomplete
Council Action	June 27, 2018	Incomplete

By December 31, 2018, Facilitate development entitlement processes for Canyons Specially Planned Area Workforce Housing.

Status:

Process Step	Target Date	Completed / Incomplete
Review Application(s)	TBD	Incomplete
SBPC Work Session	TBD	Incomplete
SBPC Public Hearing	TBD	Incomplete
SBPC Recommendation	TBD	Incomplete
Council Work Session	TBD	Incomplete
Council Public Hearing	TBD	Incomplete
Council Action	TBD	Incomplete

By March 31, 2018, Complete amendments to the Eastern Summit County Development Code.

Status:

Process Step	Target Date	Completed / Incomplete
Draft Amendment Language	April 3, 2018	Completed
ESCPC Work Session	April 17, 2018	Completed
ESCPC Public Hearing	May 8, 2018	Completed
ESCPC Recommendation	February 18, 2016	Completed
Council Work Session	March 2016-March 2018	Completed
Council Public Hearings	April 4, 2018	Completed
Council Action	April 4, 2018	Completed

By March 31, 2018, Conduct Council work session to discuss Special Exception provisions in the Snyderville Basin and Eastern Summit County Development Codes and provided to direction to staff relating to any necessary amendments.

Status:

Process Step	Target Date	Completed / Incomplete
Draft Amendment Language	March 15, 2018	Completed
Council Work Session	March 28, 2018	Incomplete
Council Direction	March 28, 2018	Incomplete

By April 18, 2018, Conduct a joint Snyderville Basin/Council work session to discuss and provide definition to the term "Integration" and provide direction to amend the Snyderville Basin General Plan accordingly.

Status:

Process Step	Target Date	Completed / Incomplete
Draft Discussion Paper	April 6, 2018	Incomplete
SBPC Work Session	April 18, 2018	Incomplete
Council Direction	April 18, 2018	Incomplete

By August 31, 2018, Complete the Kimball Junction Neighborhood Master Plan.

Status:

Process Step	Target Date	Completed / Incomplete
Complete Plan Draft	May 15, 2018	Incomplete
Initial Public Outreach	June 1-June 26, 2018	Incomplete
SBPC Work Session	June 26, 2018	Incomplete
SBPC Public Hearing	July 10, 2018	Incomplete
SBPC Action	July 17, 2018	Incomplete
Council Work Session	August 1, 2018	Incomplete
Council Public Hearing	August 15, 2018	Incomplete

Council Action	August 29, 2018	Incomplete

By September 30, 2018, Update Snyderville Basin and Eastern Summit County General Plans

Status:

Process Step	Target Date	Completed / Incomplete
Pre-Draft Work Session	April 25, 2018	Incomplete
Draft Amendments	May 11, 2018	Incomplete
SBPC Work Session	May 22, 2018	Incomplete
SBPC Public Hearing	June 12, 2018	Incomplete
SBPC Recommendation	June 26, 2018	Incomplete
Council Work Session	July 11, 2018	Incomplete
Council Public Hearing	July 25, 2018	Incomplete
Council Action	August 1, 2018	Incomplete

Process Step	Target Date	Completed / Incomplete
Pre-Draft Work Session	May 15, 2018	Incomplete
Draft Amendments	June 8, 2018	Incomplete
ESCPC Work Session	June 21, 2018	Incomplete
ESCPC Public Hearing	July 19, 2018	Incomplete
ESCPC Recommendation	August 2, 2018	Incomplete
Council Work Session	August 22, 2018	Incomplete
Council Public Hearing	September 5, 2018	Incomplete
Council Action	September 19, 2018	Incomplete

By December 15, 2018, Amend Snyderville Basin Development Code, including but not limited to:

- Updated Community Commercial or new Mixed-Use zone(s)
- Master Planned Development Process
- Outdoor lighting, dark skies, and light trespass mitigation standards
- Water quality and riparian area protection
- Landscaping and water conservation
- Building energy conservation.

Status:

Process Step	Target Date	Completed / Incomplete
Pre-Draft Work Sessions	May 2018	Incomplete
Draft Amendments	May 31, 2018	Incomplete
SBPC Work Session	June-July 2018	Incomplete
SBPC Public Hearing	August 2018	Incomplete
SBPC Recommendation	September 25, 2018	Incomplete
Council Work Session	October 2018	Incomplete
Council Public Hearing	November, 2018	Incomplete
Council Action	December 12, 2018	Incomplete

STRATEGIC EFFECT #5: Mental Health/Substance Abuse Issues

The County, in collaboration with the Board of Health and the Summit County Mental Wellness Alliance, will promote community awareness of mental wellness and substance abuse issues, and increased access to effective treatment and prevention services and programs within Summit County.

Current State:

The strategic plan has been divided into seven (7), six-month phases of implementation. Our first phase began this January, and will end on July 1st. Each goal is comprised of Objectives, which are additionally broken down into Means.

Overall Strategic Plan Completion:

As of April, 2018: 15% of the Strategic Plan has been completed.

Individual Goal Completion:

- Goal 1: 0%
- Goal 2: 20%
- Goal 3: 25%
- Goal 4: 13%
- Goal 5: 17%

Overall Means Completion for Phase 1:

- 53% of Phase 1 Means are Completed
- 18% of Phase 1 Means are between 75-99% Complete
- 13% of Phase 1 Means are between 50-74% Complete
- 0% of Phase 1 Means are between 25-49% Complete
- 8% of Phase 1 Means are between 0-24% Complete
- 8% of Phase 1 Means have not started

Next Steps:

The majority of work taking place in Phase 1 and Phase 2 is establishing data sets and additional foundational work. During August, staff will hold three town hall meetings to present to the public the current state of the plan and to evaluate if any amendments are needed to address concerns within the community. An overall year one report is currently being worked on by members of the Executive and Steering Committees to be released as an annual report to the public. This report will be both a report card on the strategic plan and also a donor financial report card for Alliance funds.

Key Successes:

- Community engagement with the strategic plan continues to grow with overall consistent engagement up 30 volunteers to just under 200 people. As a result, three new committees have been formed:
    - Parent Education
    - Suicide Prevention (ChooseLife)
    - QPR Committee

- Utilizing the funds provided by the Council, a community training core of over 30 volunteers have been trained in QPR (Question Persuade Refer), a suicide prevention program endorsed by the CDC. Of these volunteers, 6 are trained to provide QPR in Spanish.

- Staff is currently aware of 4 incidents in which students have utilized QPR to save the life of fellow students since January.

- Working with the National Health Service – Scotland, staff has conducted a County study in relationship to implementing ChooseLife, a suicide prevention and recovery program developed by the National Health Service (NHS) specifically for rural communities. Risk and protective factor selection will be taking place in the next four months.

- The CTC data assessment is complete, and the CTC committee has selected the priorities for focus, and we are currently in the resource assessment portion of phase 3. The community assessment report is available on the Health Department website, along with a community survey.

- The Utah Department of Substance Abuse & Mental Health is recommending the Strategic Plan as a best practice example of community collaboration in addressing mental wellness.